

SCARBOROUGH AND ROUGE HOSPITAL

MINUTES OF THE BOARD OF DIRECTORS

Thursday September 27, 2018

4:00 - 4:50 p.m.

SRH General Site, 3050 Lawrence Avenue East - Lee Family Auditorium

PRESENT: Maureen Adamson, Chair
Matt Ainley* Yazdi Bharucha
Ome Jamal Lianne Jeffs
Terri McKinnon Graeme McKay
Mark Segal* Karen Webb
Richard Wong
Elizabeth Buller Dr. Dick Zoutman
Dr. Amir Janmohamed Dr. Dov Soberman
Linda Calhoun

REGRETS: Fred Clifford, Krishan Suntharalingam

RECORDER: Trish Matthews

**Via teleconference*

1. CALL TO ORDER and DECLARATION OF CONFLICTS OF INTEREST

M. Adamson called the meeting to order at 4:00 p.m. No conflicts were declared.

2. CONSENT AGENDA

Moved by: K. Webb

Seconded by: G. McKay

THAT the SRH Board of Directors approve the consent agenda.

CARRIED

3. ITEMS FOR APPROVAL/DECISION

3.1 Value Realization framework

The Value Realization Framework (VRF) was created in early 2017 to monitor the value or benefits resulting from the amalgamation of Rouge Valley Health System and The Scarborough Hospital. Now that our first strategic plan is in place there is a need to align our reporting frameworks with the strategic plan and revisit the relevance of the VRF.

Now that SRH has a strategic plan with the vision, mission and strategic directions for the organization, it is appropriate that board reports align with the new strategic plan. While the VRF progress report served us well during the post-merger transition period before a strategic plan was in place, it is recommended that the VRF progress report now be discontinued. Going forward, the strategic plan will frame reporting to the Board, for alignment, consistency, and to support our new directions.

Motion: K. Webb

Seconded by: R. Wong

THAT the SRH Board of Directors approve the discontinuation of the Value Realization Framework progress report effective immediately.

CARRIED

4.0 Items for Information/Discussion

4.1 Report from the Community Advisory Council

O. Jamal introduced Mr. A. Wilson and Ms. S. Hussain, chair and Vice Chair of the CAC. A. Wilson spoke to the Standing Committee report, with highlights as follows:

- Strategic plan community awareness and promotion discussed;
- CAC workplan reviewed;
- Patient declaration of values were reviewed and it was agreed that following extensive consultation for the Strategic Plan that it makes sense to adopt the hospital values as basis for Patient Declaration of Values.

4.2 Report from the Board Chair

M. Adamson welcomed R. Wong, L. Jeffs and M. Segal to their first full Board meeting.

Minister Elliot formally approved the name Scarborough Health Network in late August, and we are working through the legal process to legally change our name.

M. Adamson spoke to the recruitment process, bylaw and policy revision that will be coming forward this year to ensure SRH has a strong and governance focused Board to support the work of the hospitals.

Dr. Rueben Devlin, Special Advisor, has agreed to speak to our Board at the October meeting.

4.3 Report from the President and CEO

E. Buller provided highlights from the written report included with the material, with highlights as follows:

- We will continue to actively engage our new provincial government on our priorities. Staff have met with senior political staff in both Minister Elliott and Premier Ford's offices as well as in the Infrastructure Ministry. The meetings have provided us insight into the government's priorities, as well as allowed us to reiterate the importance of delivering results for Scarborough;
- By working together with our government partners, we are confident that we will achieve results for our community and meet Premier Ford's goals of eliminating hallway medicine and cutting wait times in an era of fiscal restraint;
- Internal and external engagement is commencing to support the Women's and Children's Health program redesign. This engagement will take place over the next eight weeks and will help us make an informed decision on how we can best continue to provide exceptional care through this program;
- All are proud of the way our staff, physicians, and volunteers came together to respond to the fire at our Centenary site on September 19.

4.4 Report from the Chief of Staff

Dr. Zoutman provided highlights from the written report included with the material, with highlights as follows:

- Dr. Zoutman is working towards one chief for all departments as a medical leadership model. Starting with three departments, medicine, anesthesiology and cardiology, with the goal to have all positions filled in the next 12 months.

4.5 Report from the Foundation

M. Mazza spoke on behalf of the SRH Foundation, speaking to SRHF board recruitment and fundraising strategies. M. Mazza to report an in-depth presentation on Foundation fundraising strategies at a future in-camera meeting of the SRH board of Directors.

Brave T.O. is this weekend, please support either by donating or coming to cheer on participants.

5.0 Other Business as Required

None.

6.0 Next Meeting

Thursday October 25, 2018
4:00 - 7:00
Centenary Site - Dr. Bruce Johnston Conference Room

8.0 Termination

Moved By: G. McKay **Seconded by:** O. Jamal

THAT the SRH Board of Directors In Camera Meeting is closed.

CARRIED

The meeting terminated at 4:50 pm.